



June 16, 2022

Board of Directors
Ventura Regional Sanitation District
Ventura, California

CONSIDER, ADOPT, AND AUTHORIZE PROPOSED FISCAL YEAR 2022-23 DISTRICT GOALS

RECOMMENDED ACTIONS

- A. Receive and File VRSD Staff's recommended District Goals for FY2022-23.
- B. Add, delete, or modify VRSD Staff's recommended District Goals for FY2022-23.
- C. Approve the District Goals for FY2022-23.

FISCAL IMPACT

Staff intends to achieve the recommended District Goals for FY2022-23 without using outside fiscal resources. As such, the fiscal impact to the District will be largely in the form of opportunity cost.

BACKGROUND/ANALYSIS

The Board has historically established goals for District staff for each upcoming fiscal year. As part of this goal-setting process, District staff suggests and recommends goals which are typically overly optimistic, so they can function as long-term planning and as a beacon for future accomplishments.

Fiscal Year 2022-2023 Goals are expected to be particularly taxing for the District as we will start the year off with significantly fewer staff members and reduced expenditures due to the continued decrease in solid waste and wastewater revenues experienced by the District in the past year or so.

The highest priority for the District under these circumstances should be adjusting to the new reality of decreased expenditures and revenues as we embrace a leaner organization. Due to the overarching importance of this item, the goals recommended by staff for next fiscal year are modest compared to past years.

PROPOSAL

In the sections below, the District Goals that were established for the current fiscal year are listed, followed by the District Staff-recommended goals for FY2022-23.

Goals Established for FY2021-22

The goals listed below were approved by the Board at a meeting on June 17, 2021.

1. Continue evaluation of revenues, expenditures, and budgeting, with a long-term fiscal sustainability mindset.
 2. Re-engineer and re-size VRSD in response to the significant loss of revenues due to the City of Oxnard's decision to cease disposing municipal solid waste at Toland Road Landfill and TWSD's decision to cease using VRSD operations services.
 3. Vacate the VRSD offices located at 1001 Partridge Drive in Ventura and relocate the central office employees.
- * Consider use of existing locations for future relocation of employees and Board Meetings.
 - * Strengths, Weaknesses, Opportunities, & Threats (SWOT) Analysis
 - * Develop a public relations strategy
 - * Strategic Meeting:
 - o Include Malibu Bay Club discussion
 - o Include 2022 Regulations
 - o Develop strategy for Water/Wastewater
 - o Reach out to VRSD customers
 - o Consider hiring outside facilitator for meeting (voluntary versus cost)
 - o Update of flaring at landfills
 - o Preference to meeting live versus Zoom

Staff-Recommended Goals for FY2022-23

Staff recommends Board approval of the following District goals for FY2022-23.

1. Continue evaluation of revenues, expenditures, and budgeting, with a long-term fiscal sustainability mindset.
2. Continue to adjust to the new reality of a smaller organization due to the loss of revenues due to the City of Oxnard's decision to cease disposing municipal solid waste at Toland Road Landfill and the subsequent decision by several Water/Wastewater clients to cease using VRSD services.

At today's meeting, staff will provide an update the Board on the status of progress towards meeting the FY2021-22 Goals and provide additional information and context to the recommended goals for FY2022-23.

This letter has been reviewed by Legal Counsel as to form.

If you should have any questions or need additional information, please contact me at (805) 658-4600 or via email at ChrisTheisen@vrzd.com.

APPROVED FOR AGENDA:



Chris Theisen - General Manager

Attachments: None

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